

Cheat Sheet Collection for Variance

Extremely forbidden for circulation

Favourable or Unfavorable

- The more towards the left, the more towards reality
- When the reality has higher operating income than budget, it will be favourable
- In other words, it is favourable when the revenue is higher / cost is lower in reality than budget
- It will be the opposite for unfavorable

Variance Analysis for Revenue

Total Flexible Budget Variance
(also sales-price variance for revenue)
= Flexible Budget – Actual Revenue
= (Budget rate – actual rate) * actual quantity of output

Total Sales Volume Variance
= Static Budget – Flexible Budget
= Budgeted rate * (Budgeted quantity of output – actual quantity of output)

Actual Revenue
(actual quantity * actual rate)

Flexible Budget
(Budget rate * actual quantity of output)

Static Budget
(Budgeted rate * budgeted quantity of output)

Total Static-budget variance
(Static Budget – Actual Spending)

Price and efficiency variance for direct labour/ material

Price Variance
 = Intermediary Level 1 – Actual Spending
 = (Actual price of inputs – Budgeted price of inputs) × Actual quantity of inputs.

Efficiency Variance
 = Flexible Budget – Intermediary Level 1
 = Actual quantity of inputs used – Budgeted quantity of inputs allowed for actual output) × Budgeted price of inputs

Actual Spending
 = actual quantity of input * actual price of input

Intermediary Level 1
 = actual quantity of input * budgeted price of input

Flexible Budget
 = Budget price of input * budgeted quantity of inputs allowed for actual output to achieved

Total Flexible Budget Variance

Budgeted quantity of inputs allowed for actual output to be achieved = Budgeted amount of inputs used per output * actual amount of output

Mix/Yield Variance for Direct Material/Labour

Mix Variance

= Intermediary level 1 – intermediary level 2
= Sum of actual total quantity * (actual input mix – budgeted input mix) * budgeted price

Yield Variance

= Flexible Budget – Intermediary Level 2
= Sum of (Actual total quantity – budgeted total quantity) * budgeted input mix * budgeted price

Intermediary Level 1

= sum of each input's actual quantity * budgeted input price
= sum of actual total quantity of inputs * actual input mix * budgeted price

Intermediary Level 2

= sum of actual total quantity of inputs * budgeted input mix * budgeted price

Flexible Budget

= sum of each input's budgeted quantity allowed for actual output to be achieved * budgeted price
= sum of budgeted total inputs * budgeted mix * budgeted price

Efficiency Variance for Direct Material/ Labour

= Flexible Budget – Intermediary Level 1

Mix/Yield Variance for Revenue

Budgeted average product price = total budgeted sales revenue / total budgeted number of sales →

Market Share Variance

= intermediary level 1 – level 2
 = actual size * (budgeted market share - actual market share) * **budgeted average product price**

Market Size Variance

= Intermediary level 1 – static budget
 = (budget size – actual size) * budgeted share * **budgeted average product price**

Mix Variance

= Intermediary level 1 – flexible budget
 = Sum of actual total quantity * (actual sales mix – budgeted sales mix) * budgeted price

Intermediary Level 2
 = actual market size * budgeted market share * budgeted price

Sales Quantity Variance

= Static budget – Intermediary Level 1
 = Sum of (Actual total quantity – budgeted total quantity) * budgeted mix * budgeted price

Flexible Budget

= sum of each product's actual sales quantity * budgeted price
 = sum of actual total quantity * actual sale mix * budgeted price

Intermediary Level 1

= sum of actual total quantity * budgeted sale mix * budgeted price

Static Budget

= sum of each product's budgeted sales quantity * budgeted price
 = sum of budgeted total quantity * budgeted mix * budgeted price

Sales Volume Variance

= Static budget – Flexible Budget